



**Operating Budget - Taxes
2018**

5 Council Approved

	2018	2017	2018	2018
	Council Approved	Council Approved	\$ Change	% Change
Department Summary				
Council	\$ 351,814	\$ 336,039	\$ 15,775	4.7%
Committees	101,958	111,716	(9,758)	-8.7%
Administration	356,561	337,622	18,939	5.6%
Clerks	529,689	520,753	8,936	1.7%
Communications	341,365	335,131	6,234	1.9%
Human Resources	508,600	468,741	39,859	8.5%
Corporate Allocations	6,001,602	5,278,979	722,623	13.7%
Treasury	930,889	872,245	58,644	6.7%
Information Technology	778,471	576,475	201,996	35.0%
Planning & Innovation	411,314	516,392	(105,078)	-20.3%
Economic Development	416,380	432,582	(16,202)	-3.7%
Parks	916,351	794,711	121,640	15.3%
Recreation	2,792,137	2,745,030	47,107	1.7%
Facilities	440,770	415,864	24,906	6.0%
By-Law Enforcement	749,006	715,142	33,864	4.7%
Fire Services	3,722,932	3,221,354	501,578	15.6%
Public Works	5,090,513	5,185,983	(95,470)	-1.8%
Transit	344,767	553,425	(208,658)	-37.7%
Cemetery	32,361	31,791	570	1.8%
Library Services	1,862,001	1,682,383	179,618	10.7%
Police	8,205,404	8,207,330	(1,926)	0.0%
	34,884,885	33,339,688	1,545,197	4.6%



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Departmental Budgets				
Council				
Administrative Expenses				
Compensation	\$ 273,614	\$ 264,039	\$ 9,575	3.6%
Professional Development and Assoc. Fees	17,000	17,000		
Office and Administration	32,200	31,000	1,200	3.9%
Public Relations, Promotions and Events	26,000	21,000	5,000	23.8%
Programs		3,000	(3,000)	(100.0%)
Sub-total Expenses:	348,814	336,039	12,775	3.8%
Internal Allocations	3,000		3,000	
Committees				
Access Orangeville Committee				
Professional Development and Assoc. Fees	500	500		
Office and Administration	400	400		
Public Relations, Promotions and Events	19,100	19,100		
Sub-total Expenses:	20,000	20,000		
Arts and Culture Committee				
Office and Administration	200	200		
Public Relations, Promotions and Events	11,100	10,800	300	2.8%
Sub-total Expenses:	11,300	11,000	300	2.7%
Communities in Bloom				
Public Relations, Promotions and Events	5,858	5,916	(58)	(1.0%)
Sub-total Expenses:	5,858	5,916	(58)	(1.0%)
Events Committee				
Public Relations, Promotions and Events	1,500	1,500		
Sub-total Expenses:	1,500	1,500		
Emergency Committee				
Programs	10,000	10,000		
Sub-total Expenses:	10,000	10,000		
Heritage Orangeville				
Professional Development and Assoc. Fees	1,225	1,225		
Office and Administration	725	725		
Public Relations, Promotions and Events	6,550	6,550		
Sub-total Expenses:	8,500	8,500		



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Honours Committee				
Public Relations, Promotions and Events	2,000	2,000		
Sub-total Expenses:	2,000	2,000		
Seniors/Age Friendly Committee				
Professional Development and Assoc. Fees	1,000	1,000		
Office and Administration	800	800		
Public Relations, Promotions and Events	9,000	9,000		
Programs	3,000	3,000		
Sub-total Expenses:	13,800	13,800		
Sustainability Action Team (OSA)				
Public Relations, Promotions and Events	28,000	38,000	(10,000)	(26.3%)
Sub-total Expenses:	28,000	38,000	(10,000)	(26.3%)
Recreation Committee				
Office and Administration	1,000	1,000		
Sub-total Expenses:	1,000	1,000		
Administration				
Administrative Expenses				
Compensation	340,511	322,572	17,939	5.6%
Professional Development and Assoc. Fees	5,300	4,600	700	15.2%
Office and Administration	7,650	7,450	200	2.7%
Public Relations, Promotions and Events	2,100	2,000	100	5.0%
Equipment Purchases	1,000	1,000		
Sub-total Expenses:	356,561	337,622	18,939	5.6%
Clerks				
Administrative Revenues				
User Fees	(45,300)	(45,300)		
Licences and Permits	(50,000)	(50,000)		
Transfers from Reserve	(50,000)	(50,000)		
Sub-total Revenues:	(145,300)	(145,300)		
Administrative Expenses				
Compensation	510,839	501,903	8,936	1.8%
Professional Development and Assoc. Fees	4,500	4,500		
Office and Administration	10,350	10,350		
Public Relations, Promotions and Events	2,000	2,000		
Licences and Support	15,000	15,000		
Materials and Supplies	5,700	5,700		
Maintenance and Repairs	9,600	9,600		
Equipment Purchases	500	500		



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Professional Fees	50,500	50,500		
Transfer to Reserve	31,000	31,000		
Sub-total Expenses:	639,989	631,053	8,936	1.4%
Elections				
Transfers from Reserve	(140,000)		(140,000)	
Sub-total Revenues:	(140,000)		(140,000)	
Compensation	26,176		26,176	
Professional Development and Assoc. Fees	132		132	
Office and Administration	56,876		56,876	
Public Relations, Promotions and Events	4,851		4,851	
Outside Services	51,965		51,965	
Transfer to Reserve	35,000	35,000		
Sub-total Expenses:	175,000	35,000	140,000	400.0%
Communications				
Administrative Revenues				
Other Revenues		(250)	250	(100.0%)
Transfers from Reserve	(1,500)	(3,000)	1,500	(50.0)
Sub-total Revenues:	(1,500)	(3,250)	1,750	(53.8%)
Internal Allocations		(26,032)	26,032	(100.0%)
Administrative Expenses				
Compensation	254,517	285,763	(31,246)	(10.9%)
Professional Development and Assoc. Fees	3,030	3,000	30	1.0%
Office and Administration	9,594	8,650	944	10.9%
Public Relations, Promotions and Events	63,224	60,500	2,724	4.5%
Equipment Purchases	1,500	1,500		
Transfer to Reserve	3,000		3,000	
Sub-total Expenses:	334,865	359,413	(24,548)	(6.8%)
Tree Sculpture				
Public Relations, Promotions and Events	8,000	5,000	3,000	60.0%
Sub-total Expenses:	8,000	5,000	3,000	60.0%
Human Resources				
Administrative Revenues				
Internal Allocations	(17,700)	(17,700)		
Administrative Expenses				
Compensation	406,700	379,031	27,669	7.3%
Professional Development and Assoc. Fees	43,000	36,000	7,000	19.4%
Office and Administration	17,550	17,100	450	2.6%



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Public Relations, Promotions and Events	25,000	25,000		
Safety Equipment and Clothing	750	750		
Maintenance and Repairs	100	100		
Equipment Purchases	700	700		
Professional Fees	32,500	27,760	4,740	17.1%
Sub-total Expenses:	526,300	486,441	39,859	8.2%
Corporate Allocations				
Administrative Revenues				
Penalties and Interest on Taxation	(280,000)	(533,000)	253,000	(47.5%)
User Fees	(10,000)	(10,000)		
Fines	(130,000)	(150,000)	20,000	(13.3%)
Investment Income	(24,000)	(24,000)		
Other Revenues	(460,748)	(394,419)	(66,329)	16.8%
Transfers from Reserve	(40,000)	(11,000)	(29,000)	263.6
Sub-total Revenues:	(944,748)	(1,122,419)	177,671	(15.8%)
Internal Allocations	(486,540)	(486,540)		
Tax Levy				
PILs etc.	(126,510)	(123,656)	(2,854)	2.3%
Sub-total Revenues:	(126,510)	(123,656)	(2,854)	2.3%
Other Taxation				
PILs etc.	(54,900)	(54,621)	(279)	0.5%
Supplementary Taxes	(500,000)	(500,000)		
Sub-total Revenues:	(554,900)	(554,621)	(279)	0.1%
Administrative Expenses				
Compensation	264,159	252,940	11,219	4.4%
Facade Improvement Grant	30,000	30,000		
Charity Rebates	26,536	33,600	(7,064)	(21.0%)
Insurance	195,730	141,130	54,600	38.7%
Investment in ORDC	461,435	379,142	82,293	21.7%
Tax Write-offs	400,000	400,000		
Principal Re-payments		10,911	(10,911)	(100.0%)
Interest Expense		20,000	(20,000)	(100.0%)
Office and Administration	25,000	25,000		
Public Relations, Promotions and Events	30,000	70,000	(40,000)	(57.1%)
Service Charges	43,550	71,100	(27,550)	(38.7%)
Materials and Supplies	16,000	16,000		
Professional Fees	220,000	220,000		
Transfer to Capital	2,325,267	2,029,267	296,000	14.6%
Transfer to Reserve	2,353,255	2,097,578	255,677	12.2%
Sub-total Expenses:	6,390,932	5,796,668	594,264	10.3%



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Community Grants				
Grants	61,000	31,000	30,000	96.8%
Sub-total Expenses:	61,000	31,000	30,000	96.8%
Credit Valley Cons Authority				
Credit Valley Conservation Authority	175,000	170,021	4,979	2.9%
Sub-total Expenses:	175,000	170,021	4,979	2.9%
Development Charge Study				
Transfers from Reserve	(21,600)		(21,600)	
Sub-total Revenues:	(21,600)		(21,600)	
Professional Fees	24,000		24,000	
Sub-total Expenses:	24,000		24,000	
Visitor Information Svcs				
Principal Re-payments	40,304	39,197	1,107	2.8%
Interest Expense	6,730	7,837	(1,107)	(14.1%)
Sub-total Expenses:	47,034	47,034		
Diane Drive				
Principal Re-payments	67,542	65,641	1,901	2.9%
Interest Expense	23,734	25,635	(1,901)	(7.4%)
Sub-total Expenses:	91,276	91,276		
Vehicles				
Principal Re-payments	27,119		27,119	
Interest Expense	3,952		3,952	
Sub-total Expenses:	31,071		31,071	
Tony Rose Rink A Replacemt				
Principal Re-payments		136,370	(136,370)	(100.0%)
Interest Expense		16,372	(16,372)	(100.0%)
Sub-total Expenses:		152,742	(152,742)	(100.0%)
Alder Recreation Ctr Construction				
Transfers from Reserve	(207,030)	(280,529)	73,499	(26.2)
Sub-total Revenues:	(207,030)	(280,529)	73,499	(26.2%)
Principal Re-payments	348,312	339,394	8,918	2.6%
Interest Expense	69,745	78,663	(8,918)	(11.3%)
Sub-total Expenses:	418,057	418,057		
Police Station				
Transfers from Reserve	(55,940)	(65,956)	10,016	(15.2)
Sub-total Revenues:	(55,940)	(65,956)	10,016	(15.2%)
Principal Re-payments	192,896	191,339	1,557	0.8%



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Interest Expense	38,143	36,805	1,338	3.6%
Sub-total Expenses:	231,039	228,144	2,895	1.3%
BIA Offices - 172 Broadway				
Transfers from Reserve	(43,674)	(44,114)	440	(1.0)
Sub-total Revenues:	(43,674)	(44,114)	440	(1.0%)
Principal Re-payments	31,026	30,373	653	2.1%
Interest Expense	13,088	13,741	(653)	(4.8%)
Sub-total Expenses:	44,114	44,114		
Humber Lands				
Principal Re-payments	170,640	166,548	4,092	2.5%
Interest Expense	25,033	29,125	(4,092)	(14.0%)
Sub-total Expenses:	195,673	195,673		
Westdale Improvement Area				
Principal Re-payments	216,669	210,238	6,431	3.1%
Interest Expense	50,641	54,842	(4,201)	(7.7%)
Sub-total Expenses:	267,310	265,080	2,230	0.8%
Internal Allocations	(139,836)	(139,836)		
C Line Property				
Principal Re-payments		45,236	(45,236)	(100.0%)
Interest Expense		14,961	(14,961)	(100.0%)
Sub-total Expenses:		60,197	(60,197)	(100.0%)
Parking Lot - 86 - 90 Broadway				
Debt Charges Recoverable	(57,423)	(57,423)		
Sub-total Revenues:	(57,423)	(57,423)		
Principal Re-payments	34,837	33,273	1,564	4.7%
Interest Expense	22,586	24,150	(1,564)	(6.5%)
Sub-total Expenses:	57,423	57,423		
29 First Ave				
Principal Re-payments	8,793	9,526	(733)	(7.7%)
Interest Expense	2,893	3,326	(433)	(13.0%)
Sub-total Expenses:	11,686	12,852	(1,166)	(9.1%)
Parking Lot - 82 Broadway				
Debt Charges Recoverable	(31,206)	(41,602)	10,396	(25.0%)
Sub-total Revenues:	(31,206)	(41,602)	10,396	(25.0%)
Principal Re-payments	25,795	25,230	565	2.2%
Interest Expense	15,807	16,372	(565)	(3.5%)
Sub-total Expenses:	41,602	41,602		



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Lions Sports Park				
Transfers from Reserve	(105,356)		(105,356)	
Sub-total Revenues:	(105,356)		(105,356)	
Principal Re-payments	79,237		79,237	
Interest Expense	26,119		26,119	
Sub-total Expenses:	105,356		105,356	
General Capital Deficit Funding				
Principal Re-payments	228,276	222,664	5,612	2.5%
Interest Expense	25,925	31,537	(5,612)	(17.8%)
Sub-total Expenses:	254,201	254,201		
Transportation Projects				
Principal Re-payments	258,010	250,724	7,286	2.9%
Interest Expense	71,581	78,867	(7,286)	(9.2%)
Sub-total Expenses:	329,591	329,591		
Treasury				
Administrative Revenues				
User Fees	(91,500)	(93,900)	2,400	(2.6%)
Fines	(4,000)	(4,500)	500	(11.1%)
Other Revenues	(3,000)	(3,000)		
Sub-total Revenues:	(98,500)	(101,400)	2,900	(2.9%)
Internal Allocations	(110,000)	(110,000)		
Administrative Expenses				
Compensation	998,989	948,945	50,044	5.3%
Professional Development and Assoc. Fees	14,000	14,000		
Office and Administration	52,400	50,000	2,400	4.8%
Public Relations, Promotions and Events	1,000	1,000		
Licences and Support	43,500	43,000	500	1.2%
Maintenance and Repairs	3,500	2,000	1,500	75.0%
Equipment Purchases	3,500	2,500	1,000	40.0%
Professional Fees	5,000	5,000		
Transfer to Reserve	15,000	15,000		
Sub-total Expenses:	1,136,889	1,081,445	55,444	5.1%
Municipal Comparison Study				
Professional Fees	2,500	2,200	300	13.6%
Sub-total Expenses:	2,500	2,200	300	13.6%



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Information Technology				
Administrative Revenues				
Agreement and Lease Revenue		(10,000)	10,000	(100.0%)
Sub-total Revenues:		(10,000)	10,000	(100.0%)
Internal Allocations	(225,660)	(225,660)		
Administrative Expenses				
Compensation	649,785	457,997	191,788	41.9%
Professional Development and Assoc. Fees	15,100	11,600	3,500	30.2%
Office and Administration	100,595	105,838	(5,243)	(5.0%)
Licences and Support	160,233	175,650	(15,417)	(8.8%)
Service and Lease Agreements	1,500	1,500		
Maintenance and Repairs	22,250	44,250	(22,000)	(49.7%)
Equipment Purchases	24,000	300	23,700	7,900.0%
Professional Fees	33,000	15,000	18,000	120.0%
Sub-total Expenses:	1,006,463	812,135	194,328	23.9%
Fibre Network				
Agreement and Lease Revenue	(9,600)		(9,600)	
Other Revenues	(57,732)		(57,732)	
Sub-total Revenues:	(67,332)		(67,332)	
Licences and Support	18,000		18,000	
Maintenance and Repairs	22,000		22,000	
Transfer to Reserve	25,000		25,000	
Sub-total Expenses:	65,000		65,000	
Planning & Innovation				
Administrative Revenues				
User Fees	(300)	(300)		
Licences and Permits	(77,500)	(77,500)		
Sub-total Revenues:	(77,800)	(77,800)		
Administrative Expenses				
Compensation	448,930	506,392	(57,462)	(11.3%)
Professional Development and Assoc. Fees	4,568	4,500	68	1.5%
Office and Administration	31,051	64,900	(33,849)	(52.2%)
Public Relations, Promotions and Events	3,045	3,000	45	1.5%
Maintenance and Repairs	1,000	900	100	11.1%
Equipment Purchases	520	14,500	(13,980)	(96.4%)
Sub-total Expenses:	489,114	594,192	(105,078)	(17.7%)



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Economic Development				
Administrative Revenues				
User Fees	(1,500)	(1,500)		
Grants		(4,867)	4,867	(100.0%)
Sub-total Revenues:	(1,500)	(6,367)	4,867	(76.4%)
Administrative Expenses				
Compensation	185,124	175,967	9,157	5.2%
Professional Development and Assoc. Fees	2,300	2,300		
Office and Administration	4,225	4,190	35	0.8%
Public Relations, Promotions and Events	54,245	47,800	6,445	13.5%
Maintenance and Repairs	3,220	3,200	20	0.6%
Transfer to Reserve	3,000	3,000		
Sub-total Expenses:	252,114	236,457	15,657	6.6%
Internal Allocations	300	300		
Theatre Orangeville				
Grants	35,000	35,000		
Sub-total Expenses:	35,000	35,000		
Visitor Information Svcs				
Outside Services	49,694	46,012	3,682	8.0%
Sub-total Expenses:	49,694	46,012	3,682	8.0%
Small Bus Enterprise Ctr (SBEC)				
User Fees	(8,500)	(8,500)		
Grants	(153,542)	(120,042)	(33,500)	27.9%
Transfers from Reserve		(26,529)	26,529	(100.0)
Sub-total Revenues:	(162,042)	(155,071)	(6,971)	4.5%
Compensation	221,687	246,701	(25,014)	(10.1%)
Professional Development and Assoc. Fees	1,500	1,500		
Office and Administration	8,847	8,800	47	0.5%
Public Relations, Promotions and Events	8,760	8,750	10	0.1%
Programs		6,500	(6,500)	(100.0%)
Professional Fees	2,020	2,000	20	1.0%
Sub-total Expenses:	242,814	274,251	(31,437)	(11.5%)
Special Events - Unspecified				
Grants		(19,000)	19,000	(100.0%)
Sub-total Revenues:		(19,000)	19,000	(100.0%)
Public Relations, Promotions and Events		21,000	(21,000)	(100.0%)
Sub-total Expenses:		21,000	(21,000)	(100.0%)



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Parks				
Administrative Revenues				
User Fees	(66,850)	(66,850)		
Grants	(1,750)	(1,750)		
Sub-total Revenues:	(68,600)	(68,600)		
Administrative Expenses				
Compensation	607,676	502,967	104,709	20.8%
Grants	15,000	15,000		
Insurance	17,454	15,874	1,580	10.0%
Professional Development and Assoc. Fees	5,200	5,200		
Office and Administration	5,300	5,300		
Service and Lease Agreements	4,000	5,000	(1,000)	(20.0%)
Safety Equipment and Clothing	6,300	6,300		
Utilities	33,387	32,816	571	1.7%
Materials and Supplies	10,200	10,200		
Maintenance and Repairs	173,000	164,000	9,000	5.5%
Outside Services	9,000	9,000		
Transfer to Reserve	10,242	12,597	(2,355)	(18.7%)
Sub-total Expenses:	896,759	784,254	112,505	14.3%
Snow Removal				
Outside Services	5,000		5,000	
Sub-total Expenses:	5,000		5,000	
Fleet Mgmt				
Insurance	8,528	7,753	775	10.0%
Licences and Support	1,685	1,425	260	18.2%
Service and Lease Agreements	4,000	4,000		
Fuel	28,779	28,779		
Maintenance and Repairs	40,200	37,100	3,100	8.4%
Sub-total Expenses:	83,192	79,057	4,135	5.2%
Recreation				
Administrative Revenues				
Other Revenues	(10,000)	(10,000)		
Sub-total Revenues:	(10,000)	(10,000)		
Administrative Expenses				
Compensation	707,037	674,544	32,493	4.8%
Insurance	7,678	6,978	700	10.0%
Professional Development and Assoc. Fees	11,500	12,800	(1,300)	(10.2%)
Office and Administration	3,536	12,184	(8,648)	(71.0%)
Public Relations, Promotions and Events	9,530	12,500	(2,970)	(23.8%)
Licences and Support	15,300	15,000	300	2.0%



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Transfer to Reserve	1,945	2,645	(700)	(26.5%)
Sub-total Expenses:	756,526	736,651	19,875	2.7%
Diane Drive				
Safety Equipment and Clothing	1,530	1,500	30	2.0%
Utilities	17,900	17,500	400	2.3%
Materials and Supplies	2,250	750	1,500	200.0%
Maintenance and Repairs	5,100	5,000	100	2.0%
Outside Services	7,000	4,000	3,000	75.0%
Sub-total Expenses:	33,780	28,750	5,030	17.5%
Aquatics Programming				
User Fees	(836,200)		(836,200)	
Sub-total Revenues:	(836,200)		(836,200)	
Compensation	971,271		971,271	
Professional Development and Assoc. Fees	5,000		5,000	
Office and Administration	6,500		6,500	
Public Relations, Promotions and Events	2,000		2,000	
Programs	41,600		41,600	
Safety Equipment and Clothing	8,500		8,500	
Sub-total Expenses:	1,034,871		1,034,871	
Recreation Programming				
User Fees	(187,550)	(170,750)	(16,800)	9.8%
Grants	(15,720)	(10,000)	(5,720)	57.2%
Sub-total Revenues:	(203,270)	(180,750)	(22,520)	12.5%
Compensation	194,654	176,712	17,942	10.2%
Grants	5,720		5,720	
Professional Development and Assoc. Fees	10,600	3,900	6,700	171.8%
Office and Administration	4,070	3,720	350	9.4%
Public Relations, Promotions and Events	39,500	38,000	1,500	3.9%
Service and Lease Agreements	98,000	93,000	5,000	5.4%
Programs	3,000	2,500	500	20.0%
Safety Equipment and Clothing	1,250	1,000	250	25.0%
Materials and Supplies	12,000	11,500	500	4.3%
Sub-total Expenses:	368,794	330,332	38,462	11.6%
Summer Camps				
User Fees	(230,000)	(231,500)	1,500	(0.6%)
Grants	(2,500)	(2,500)		
Sub-total Revenues:	(232,500)	(234,000)	1,500	(0.6%)
Compensation	226,993	206,422	20,571	10.0%
Professional Development and Assoc. Fees	2,500	2,000	500	25.0%
Office and Administration	7,350	2,850	4,500	157.9%
Public Relations, Promotions and Events	4,500	3,500	1,000	28.6%
Service and Lease Agreements	23,500	23,000	500	2.2%



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Programs	8,250	8,000	250	3.1%
Safety Equipment and Clothing	3,500	3,000	500	16.7%
Materials and Supplies	12,000	12,000		
Sub-total Expenses:	288,593	260,772	27,821	10.7%
Recreation Ctr - General				
User Fees	(233,763)	(164,700)	(69,063)	41.9%
Agreement and Lease Revenue	(193,200)	(193,200)		
Sub-total Revenues:	(426,963)	(357,900)	(69,063)	19.3%
Compensation	1,121,867	1,069,871	51,996	4.9%
Insurance	74,402	67,657	6,745	10.0%
Professional Development and Assoc. Fees	13,500	17,900	(4,400)	(24.6%)
Office and Administration	41,050	39,850	1,200	3.0%
Public Relations, Promotions and Events	3,200	3,200		
Licences and Support	1,000	1,000		
Programs	1,500	1,500		
Safety Equipment and Clothing	17,400	17,400		
Materials and Supplies	1,000	1,000		
Maintenance and Repairs	1,700	1,700		
Equipment Purchases	15,200	15,200		
Transfer to Reserve	85,019	92,932	(7,913)	(8.5%)
Sub-total Expenses:	1,376,838	1,329,210	47,628	3.6%
Ice Operations				
User Fees	(1,095,000)	(1,142,950)	47,950	(4.2%)
Sub-total Revenues:	(1,095,000)	(1,142,950)	47,950	(4.2%)
Compensation	364,181	363,645	536	0.1%
Professional Development and Assoc. Fees	200	200		
Public Relations, Promotions and Events	500	500		
Service and Lease Agreements	1,500	1,500		
Programs	250	250		
Materials and Supplies	29,950	36,810	(6,860)	(18.6%)
Maintenance and Repairs	57,300	68,650	(11,350)	(16.5%)
Equipment Purchases	4,800	4,800		
Outside Services	35,000	45,000	(10,000)	(22.2%)
Sub-total Expenses:	493,681	521,355	(27,674)	(5.3%)
Floor Operations				
User Fees	(75,000)	(65,000)	(10,000)	15.4%
Sub-total Revenues:	(75,000)	(65,000)	(10,000)	15.4%
Compensation	115,227	116,917	(1,690)	(1.4%)
Materials and Supplies	5,250	5,750	(500)	(8.7%)
Outside Services	2,500	2,500		
Sub-total Expenses:	122,977	125,167	(2,190)	(1.7%)



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	2018	2017	2018	2018
	Council Approved	Council Approved	\$ Change	% Change
Pool Operations				
User Fees		(790,000)	790,000	(100.0%)
Sub-total Revenues:		(790,000)	790,000	(100.0%)
Compensation		988,766	(988,766)	(100.0%)
Professional Development and Assoc. Fees		5,000	(5,000)	(100.0%)
Office and Administration	3,800	7,000	(3,200)	(45.7%)
Public Relations, Promotions and Events		1,400	(1,400)	(100.0%)
Service and Lease Agreements	1,300	1,300		
Programs		37,500	(37,500)	(100.0%)
Safety Equipment and Clothing	2,850	10,850	(8,000)	(73.7%)
Materials and Supplies	65,995	72,195	(6,200)	(8.6%)
Maintenance and Repairs	7,300	7,250	50	0.7%
Equipment Purchases	2,500	2,500		
Outside Services	32,050	32,050		
Sub-total Expenses:	115,795	1,165,811	(1,050,016)	(90.1%)
Concessions				
User Fees	(242,788)	(307,000)	64,212	(20.9%)
Sub-total Revenues:	(242,788)	(307,000)	64,212	(20.9%)
Compensation	113,196	107,975	5,221	4.8%
Office and Administration	450	450		
Materials and Supplies	68,700	132,700	(64,000)	(48.2%)
Maintenance and Repairs	1,700	1,700		
Equipment Purchases	1,600	1,600		
Outside Services	38,200	3,200	35,000	1,093.8%
Transfer to Reserve		11,413	(11,413)	(100.0%)
Sub-total Expenses:	223,846	259,038	(35,192)	(13.6%)
Facilities Mgmt				
Insurance	12,841	11,673	1,168	10.0%
Property Tax	62,489	59,700	2,789	4.7%
Office and Administration	6,150	6,150		
Service and Lease Agreements	53,300	47,725	5,575	11.7%
Safety Equipment and Clothing	15,500	15,500		
Utilities	675,327	679,346	(4,019)	(0.6%)
Materials and Supplies	82,350	89,350	(7,000)	(7.8%)
Maintenance and Repairs	26,500	31,500	(5,000)	(15.9%)
Equipment Purchases	13,200	13,000	200	1.5%
Outside Services	116,500	121,600	(5,100)	(4.2%)
Sub-total Expenses:	1,064,157	1,075,544	(11,387)	(1.1%)
Recreation Management Software				
Office and Administration	14,000		14,000	
Licences and Support	20,000		20,000	
Sub-total Expenses:	34,000		34,000	



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	2018	2017	2018	2018
	Council Approved	Council Approved	\$ Change	% Change
Facilities				
Facilities Mgmt				
User Fees	(6,200)	(6,200)		
Sub-total Revenues:	(6,200)	(6,200)		
Compensation	134,446	129,031	5,415	4.2%
Insurance	7,074	6,429	645	10.0%
Property Tax	11,230	23,500	(12,270)	(52.2%)
Professional Development and Assoc. Fees	3,000		3,000	
Office and Administration	12,576	8,800	3,776	42.9%
Service and Lease Agreements	14,200		14,200	
Safety Equipment and Clothing	7,100	600	6,500	1,083.3%
Utilities	84,843	82,329	2,514	3.1%
Materials and Supplies	29,600		29,600	
Maintenance and Repairs	100,353	170,150	(69,797)	(41.0%)
Equipment Purchases	1,500		1,500	
Outside Services	40,880	1,000	39,880	3,988.0%
Transfer to Reserve	168	225	(57)	(25.3%)
Sub-total Expenses:	446,970	422,064	24,906	5.9%
By-Law Enforcement				
Administrative Revenues				
User Fees		(17,000)	17,000	(100.0%)
Licences and Permits	(60,000)	(60,000)		
Fines	(17,000)		(17,000)	
Sub-total Revenues:	(77,000)	(77,000)		
Internal Allocations	(3,000)		(3,000)	
Administrative Expenses				
Compensation	181,911	174,954	6,957	4.0%
Insurance	4,426	4,025	401	10.0%
Professional Development and Assoc. Fees	2,142	2,100	42	2.0%
Office and Administration	5,834	5,720	114	2.0%
Public Relations, Promotions and Events	408	400	8	2.0%
Licences and Support	310	300	10	3.3%
Safety Equipment and Clothing	610	600	10	1.7%
Materials and Supplies	1,010	1,000	10	1.0%
Maintenance and Repairs	12,138	11,900	238	2.0%
Outside Services	1,610	1,600	10	0.6%
Professional Fees	4,080	4,000	80	2.0%
Transfer to Reserve	15,386	16,069	(683)	(4.3%)
Sub-total Expenses:	229,865	222,668	7,197	3.2%



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	2018	2017	2018	2018
	Council Approved	Council Approved	\$ Change	% Change
Canine Control				
Agreement and Lease Revenue	(1,500)	(1,450)	(50)	3.4%
Sub-total Revenues:	(1,500)	(1,450)	(50)	3.4%
Utilities	7,510	8,000	(490)	(6.1%)
Maintenance and Repairs		2,000	(2,000)	(100.0%)
Outside Services	4,000	2,000	2,000	100.0%
Professional Fees	61,300	59,808	1,492	2.5%
Sub-total Expenses:	72,810	71,808	1,002	1.4%
Crossing Guards				
Compensation	393,191	371,964	21,227	5.7%
Office and Administration	610	600	10	1.7%
Safety Equipment and Clothing	3,310	3,300	10	0.3%
Materials and Supplies	1,230	1,220	10	0.8%
Sub-total Expenses:	398,341	377,084	21,257	5.6%
Parking				
Agreement and Lease Revenue	(11,720)	(11,720)		
Fines	(53,000)	(53,000)		
Sub-total Revenues:	(64,720)	(64,720)		
Compensation	108,432	106,394	2,038	1.9%
Office and Administration	8,240	3,600	4,640	128.9%
Service and Lease Agreements	35,218	34,974	244	0.7%
Safety Equipment and Clothing	310	300	10	3.3%
Materials and Supplies	10,120	10,100	20	0.2%
Maintenance and Repairs	13,430	13,400	30	0.2%
Sub-total Expenses:	175,750	168,768	6,982	4.1%
Internal Allocations	4,500	4,500		
Fleet Mgmt				
Insurance	3,104	2,822	282	10.0%
Licences and Support	270	260	10	3.8%
Service and Lease Agreements	5,816	5,702	114	2.0%
Fuel	2,550	2,500	50	2.0%
Maintenance and Repairs	2,220	2,200	20	0.9%
Sub-total Expenses:	13,960	13,484	476	3.5%
Fire Services				
Administrative Revenues				
User Fees	(30,700)	(30,700)		
Licences and Permits	(12,000)	(12,000)		
Agreement and Lease Revenue	(782,000)	(712,000)	(70,000)	9.8%
Sub-total Revenues:	(824,700)	(754,700)	(70,000)	9.3%



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	2018	2017	2018	2018
	Council Approved	Council Approved	\$ Change	% Change
Administrative Expenses				
Compensation	412,537	395,919	16,618	4.2%
Insurance	31,295	28,455	2,840	10.0%
Professional Development and Assoc. Fees	5,100	5,000	100	2.0%
Office and Administration	14,300	14,150	150	1.1%
Public Relations, Promotions and Events	5,500	5,000	500	10.0%
Service and Lease Agreements	4,900	4,900		
Programs	2,700	2,500	200	8.0%
Equipment Purchases	1,300	1,200	100	8.3%
Transfer to Reserve	195,340	197,490	(2,150)	(1.1%)
Sub-total Expenses:	672,972	654,614	18,358	2.8%
Internal Allocations	125,366	125,366		
Fire Suppression - FT				
Transfers from Reserve	(358,121)		(358,121)	
Sub-total Revenues:	(358,121)		(358,121)	
Compensation	2,591,966	1,774,061	817,905	46.1%
Professional Development and Assoc. Fees	29,600	20,550	9,050	44.0%
Safety Equipment and Clothing	109,725	25,150	84,575	336.3%
Sub-total Expenses:	2,731,291	1,819,761	911,530	50.1%
Fire Suppression - VLT				
Compensation	586,489	626,767	(40,278)	(6.4%)
Insurance	8,990	8,170	820	10.0%
Professional Development and Assoc. Fees	46,450	47,950	(1,500)	(3.1%)
Office and Administration	600	600		
Safety Equipment and Clothing	40,500	33,699	6,801	20.2%
Materials and Supplies	59,500	57,500	2,000	3.5%
Maintenance and Repairs	23,000	23,000		
Outside Services	1,000	1,000		
Sub-total Expenses:	766,529	798,686	(32,157)	(4.0%)
Prevention				
Compensation	412,403	399,371	13,032	3.3%
Safety Equipment and Clothing	2,000	2,000		
Sub-total Expenses:	414,403	401,371	13,032	3.2%
Fleet Mgmt				
Insurance	22,647	20,587	2,060	10.0%
Licences and Support	920	920		
Service and Lease Agreements	14,139	14,139		
Fuel	22,000	21,508	492	2.3%
Maintenance and Repairs	71,000	66,200	4,800	7.3%
Sub-total Expenses:	130,706	123,354	7,352	6.0%



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Facilities Mgmt				
Insurance	989	899	90	10.0%
Utilities	14,997	14,703	294	2.0%
Maintenance and Repairs	48,500	37,300	11,200	30.0%
Sub-total Expenses:	64,486	52,902	11,584	21.9%
Public Works				
Administrative Revenues				
Other Revenues	(102,000)	(102,000)		
Sub-total Revenues:	(102,000)	(102,000)		
Administrative Expenses				
Compensation	699,720	685,598	14,122	2.1%
Insurance	184,812	168,012	16,800	10.0%
Professional Development and Assoc. Fees	5,250	5,250		
Office and Administration	17,440	17,810	(370)	(2.1%)
Public Relations, Promotions and Events	5,000	6,000	(1,000)	(16.7%)
Safety Equipment and Clothing	1,500	1,500		
Maintenance and Repairs	3,500	3,500		
Equipment Purchases	1,500	1,500		
Professional Fees	3,000	3,000		
Transfer to Reserve	54,845	71,645	(16,800)	(23.4%)
Sub-total Expenses:	976,567	963,815	12,752	1.3%
Operations Ctr				
User Fees	(3,120)	(3,120)		
Sub-total Revenues:	(3,120)	(3,120)		
Office and Administration	11,040	11,275	(235)	(2.1%)
Equipment Purchases	29,580	29,000	580	2.0%
Sub-total Expenses:	40,620	40,275	345	0.9%
Internal Allocations	(100,000)	(100,000)		
Garbage Collection				
Office and Administration	13,260	13,000	260	2.0%
Programs	12,750	12,500	250	2.0%
Sub-total Expenses:	26,010	25,500	510	2.0%
Roadway Admin				
User Fees	(11,200)	(11,200)		
Sub-total Revenues:	(11,200)	(11,200)		
Compensation	164,007	156,073	7,934	5.1%
Sub-total Expenses:	164,007	156,073	7,934	5.1%



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	Council Approved	Council Approved	\$ Change	% Change
Training				
Compensation	20,486	20,636	(150)	(0.7%)
Professional Development and Assoc. Fees	11,000	11,000		
Office and Administration	500	500		
Sub-total Expenses:	31,986	32,136	(150)	(0.5%)
Bridges and Culverts Exp				
Materials and Supplies	1,000	1,000		
Outside Services	50,000	50,000		
Sub-total Expenses:	51,000	51,000		
Ditching Expenses				
Materials and Supplies	1,500	1,500		
Outside Services	15,000	10,000	5,000	50.0%
Sub-total Expenses:	16,500	11,500	5,000	43.5%
Catch Basin, Curb, Storm Sewer				
Materials and Supplies	45,900	45,000	900	2.0%
Outside Services	235,314	230,700	4,614	2.0%
Sub-total Expenses:	281,214	275,700	5,514	2.0%
Sweeping, Flushing, Cleaning				
Materials and Supplies	200	200		
Outside Services	48,000	50,800	(2,800)	(5.5%)
Sub-total Expenses:	48,200	51,000	(2,800)	(5.5%)
Shoulder Mtc				
Materials and Supplies	500	1,000	(500)	(50.0%)
Outside Services	5,000	6,375	(1,375)	(21.6%)
Sub-total Expenses:	5,500	7,375	(1,875)	(25.4%)
Resurface and Patching				
Materials and Supplies	5,100	5,000	100	2.0%
Outside Services	163,100	155,000	8,100	5.2%
Sub-total Expenses:	168,200	160,000	8,200	5.1%
Winter Control Admin				
Compensation	277,301	290,263	(12,962)	(4.5%)
Sub-total Expenses:	277,301	290,263	(12,962)	(4.5%)
Snow Plowing				
Outside Services	66,300	65,000	1,300	2.0%
Sub-total Expenses:	66,300	65,000	1,300	2.0%
Snow Removal				
Outside Services	230,000	230,000		



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	Council Approved	Council Approved	\$ Change	% Change
Sub-total Expenses:	230,000	230,000		
Sanding and Salting				
Materials and Supplies	325,000	320,000	5,000	1.6%
Outside Services	16,320	16,000	320	2.0%
Sub-total Expenses:	341,320	336,000	5,320	1.6%
Winter Standby				
Outside Services	51,000	50,000	1,000	2.0%
Sub-total Expenses:	51,000	50,000	1,000	2.0%
Roadside Admin				
Compensation	200,757	222,217	(21,460)	(9.7%)
Sub-total Expenses:	200,757	222,217	(21,460)	(9.7%)
Safety Devices/Signs/Railroad				
Utilities	6,630	6,500	130	2.0%
Materials and Supplies	21,000	19,500	1,500	7.7%
Maintenance and Repairs	111,792	109,600	2,192	2.0%
Outside Services	78,000	78,000		
Sub-total Expenses:	217,422	213,600	3,822	1.8%
Overhead				
Compensation	212,623	170,394	42,229	24.8%
Sub-total Expenses:	212,623	170,394	42,229	24.8%
Miscellaneous				
User Fees		(48,383)	48,383	(100.0%)
Sub-total Revenues:		(48,383)	48,383	(100.0%)
Office and Administration	3,200	3,800	(600)	(15.8%)
Safety Equipment and Clothing	10,200	10,200		
Materials and Supplies	10,000	10,000		
Maintenance and Repairs	2,000	2,000		
Equipment Purchases	2,000	2,000		
Outside Services	43,000	18,000	25,000	138.9%
Professional Fees	4,200	4,200		
Sub-total Expenses:	74,600	50,200	24,400	48.6%
Internal Allocations	7,150	7,150		
Median Mtc				
Utilities	2,500	2,000	500	25.0%
Materials and Supplies	1,326	1,300	26	2.0%
Outside Services	12,000	15,100	(3,100)	(20.5%)
Sub-total Expenses:	15,826	18,400	(2,574)	(14.0%)



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	2018	2017	2018	2018
	Council Approved	Council Approved	\$ Change	% Change
S.W.M Pond & Boulevard Mtc				
Materials and Supplies	2,500	6,500	(4,000)	(61.5%)
Outside Services	93,789	91,950	1,839	2.0%
Sub-total Expenses:	96,289	98,450	(2,161)	(2.2%)
Tree Mtc				
Programs	87,750	87,750		
Materials and Supplies	500	500		
Maintenance and Repairs	40,600	40,000	600	1.5%
Outside Services	156,570	153,500	3,070	2.0%
Sub-total Expenses:	285,420	281,750	3,670	1.3%
Debris & Litter Pick-up				
Other Revenues	(52,016)		(52,016)	
Sub-total Revenues:	(52,016)		(52,016)	
Compensation	24,862	25,083	(221)	(0.9%)
Outside Services	26,266	23,300	2,966	12.7%
Sub-total Expenses:	51,128	48,383	2,745	5.7%
Sidewalks - Winter Control				
Compensation	235,521	242,451	(6,930)	(2.9%)
Materials and Supplies	10,000	45,000	(35,000)	(77.8%)
Outside Services	20,000		20,000	
Sub-total Expenses:	265,521	287,451	(21,930)	(7.6%)
Sidewalk				
Materials and Supplies	1,000	1,000		
Outside Services	146,472	143,600	2,872	2.0%
Sub-total Expenses:	147,472	144,600	2,872	2.0%
Street Name Signs				
Materials and Supplies	5,700	22,170	(16,470)	(74.3%)
Sub-total Expenses:	5,700	22,170	(16,470)	(74.3%)
Street Lighting				
Utilities	172,305	164,100	8,205	5.0%
Maintenance and Repairs	42,000	42,000		
Outside Services	2,500	2,500		
Sub-total Expenses:	216,805	208,600	8,205	3.9%
Fleet Mgmt				
Compensation	73,100	94,845	(21,745)	(22.9%)
Insurance	19,797	17,997	1,800	10.0%
Licences and Support	7,293	7,150	143	2.0%
Service and Lease Agreements	104,106	95,398	8,708	9.1%
Fuel	116,280	114,000	2,280	2.0%



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	2018	2017	2018	2018
	Council Approved	Council Approved	\$ Change	% Change
Maintenance and Repairs	164,746	152,436	12,310	8.1%
Equipment Purchases	10,600	10,200	400	3.9%
Transfer to Reserve	11,606	13,406	(1,800)	(13.4%)
Sub-total Expenses:	507,528	505,432	2,096	0.4%
Internal Allocations	(6,113)		(6,113)	
Facilities Mgmt				
Utilities	53,060	42,000	11,060	26.3%
Maintenance and Repairs	69,300	68,800	500	0.7%
Sub-total Expenses:	122,360	110,800	11,560	10.4%
Special Events - Unspecified				
Compensation	35,000	51,078	(16,078)	(31.5%)
Outside Services		500	(500)	(100.0%)
Sub-total Expenses:	35,000	51,578	(16,578)	(32.1%)
Streetlights - LED Upgrade				
Principal Re-payments	64,290	57,131	7,159	12.5%
Interest Expense	63,346	67,861	(4,515)	(6.7%)
Sub-total Expenses:	127,636	124,992	2,644	2.1%
Reconstruction - First Ave				
Transfer to Reserve		138,882	(138,882)	(100.0%)
Sub-total Expenses:		138,882	(138,882)	(100.0%)
Transit				
Administrative Revenues				
User Fees	(180,600)	(180,250)	(350)	0.2%
Transfers from Reserve	(275,000)	(269,000)	(6,000)	2.2
Sub-total Revenues:	(455,600)	(449,250)	(6,350)	1.4%
Administrative Expenses				
Compensation	36,833	36,199	634	1.8%
Insurance	11,722	11,164	558	5.0%
Office and Administration	3,512	3,512		
Public Relations, Promotions and Events	4,000	2,000	2,000	100.0%
Licences and Support	850	850		
Materials and Supplies	1,200	1,200		
Maintenance and Repairs	132,000	156,500	(24,500)	(15.7%)
Outside Services	581,250	576,250	5,000	0.9%
Transfer to Reserve		191,000	(191,000)	(100.0%)
Sub-total Expenses:	771,367	978,675	(207,308)	(21.2%)
Internal Allocations	24,000	24,000		



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	2018	2017	2018	2018
	Council Approved	Council Approved	\$ Change	% Change
Transit Study				
Professional Fees	5,000		5,000	
Sub-total Expenses:	5,000		5,000	
Cemetery				
Administrative Revenues				
User Fees	(55,450)	(54,450)	(1,000)	1.8%
Investment Income	(9,500)	(8,700)	(800)	9.2%
Sub-total Revenues:	(64,950)	(63,150)	(1,800)	2.9%
Administrative Expenses				
Compensation	56,138	56,668	(530)	(0.9%)
Insurance	19	17	2	11.8%
Professional Development and Assoc. Fees	500	500		
Office and Administration	800	800		
Licences and Support	1,350	1,350		
Materials and Supplies	9,000	8,400	600	7.1%
Maintenance and Repairs	2,700	2,200	500	22.7%
Outside Services	26,800	25,000	1,800	7.2%
Transfer to Reserve	4	6	(2)	(33.3%)
Sub-total Expenses:	97,311	94,941	2,370	2.5%
Library Services				
Administrative Revenues				
User Fees	(151,400)	(121,200)	(30,200)	24.9%
Grants	(33,700)	(33,700)		
Fines	(12,000)	(12,000)		
Other Revenues	(4,000)	(4,000)		
Sub-total Revenues:	(201,100)	(170,900)	(30,200)	17.7%
Administrative Expenses				
Compensation	1,530,479	1,428,627	101,852	7.1%
Insurance	77	70	7	10.0%
Professional Development and Assoc. Fees	16,500	16,500		
Office and Administration	16,775	16,300	475	2.9%
Public Relations, Promotions and Events	8,000	8,000		
Licences and Support	25,000	25,000		
Service and Lease Agreements	4,500	6,500	(2,000)	(30.8%)
Programs	17,500	17,250	250	1.4%
Service Charges	1,550	1,550		
Equipment Purchases	2,500	2,500		
Professional Fees		4,150	(4,150)	(100.0%)
Transfer to Capital	61,000		61,000	



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Transfer to Reserve	1,592	2,101	(509)	(24.2%)
Sub-total Expenses:	1,685,473	1,528,548	156,925	10.3%
Internal Allocations	4,150	13,016	(8,866)	(68.1%)
Facilities Mgmt				
Insurance	5,520	5,018	502	10.0%
Office and Administration	1,000	1,000		
Utilities	37,013	35,251	1,762	5.0%
Maintenance and Repairs	54,945	47,950	6,995	14.6%
Transfer to Reserve	85,000	35,000	50,000	142.9%
Sub-total Expenses:	183,478	124,219	59,259	47.7%
Library Collections				
Transfer to Reserve	190,000	187,500	2,500	1.3%
Sub-total Expenses:	190,000	187,500	2,500	1.3%
Police				
Administrative Revenues				
User Fees	(252,390)	(157,660)	(94,730)	60.1%
Grants	(197,193)	(191,450)	(5,743)	3.0%
Other Revenues				
Programs	(85,602)	(225,649)	140,047	(62.1%)
Sub-total Revenues:	(535,185)	(574,759)	39,574	(6.9%)
Internal Allocations	(146,816)		(146,816)	
Administrative Expenses				
Insurance	143,631	126,631	17,000	13.4%
Professional Development and Assoc. Fees	42,305	36,050	6,255	17.4%
Office and Administration	193,427	186,579	6,848	3.7%
Public Relations, Promotions and Events	3,501	3,399	102	3.0%
Service and Lease Agreements	530	515	15	2.9%
Programs		530	(530)	(100.0%)
Safety Equipment and Clothing	54,774	54,635	139	0.3%
Materials and Supplies	9,123	8,858	265	3.0%
Maintenance and Repairs	86,558	43,260	43,298	100.1%
Equipment Purchases	1,061	1,030	31	3.0%
Professional Fees	5,305	5,150	155	3.0%
Transfer to Capital	221,637		221,637	
Transfer to Reserve	74,896	93,746	(18,850)	(20.1%)
Sub-total Expenses:	836,748	560,383	276,365	49.3%
Internal Allocations	156,700	157,501	(801)	(0.5%)



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Fleet Mgmt				
Insurance	16,082	14,622	1,460	10.0%
Licences and Support	1,212	1,176	36	3.1%
Service and Lease Agreements		6,600	(6,600)	(100.0%)
Fuel	55,317	85,317	(30,000)	(35.2%)
Maintenance and Repairs	27,874	29,760	(1,886)	(6.3%)
Transfer to Reserve	50,000	50,000		
Sub-total Expenses:	150,485	187,475	(36,990)	(19.7%)
Internal Allocations	6,113		6,113	
Facilities Mgmt				
Insurance	4,304	3,914	390	10.0%
Office and Administration	2,546	2,472	74	3.0%
Utilities	38,608	37,483	1,125	3.0%
Maintenance and Repairs	74,780	71,585	3,195	4.5%
Transfer to Capital		28,000	(28,000)	(100.0%)
Transfer to Reserve	10,000	10,000		
Sub-total Expenses:	130,238	153,454	(23,216)	(15.1%)
Uniform Officers				
Grants	(184,143)	(178,779)	(5,364)	3.0%
Sub-total Revenues:	(184,143)	(178,779)	(5,364)	3.0%
Compensation	6,103,541	6,081,914	21,627	0.4%
Sub-total Expenses:	6,103,541	6,081,914	21,627	0.4%
Court Security				
Grants	(938,681)	(804,583)	(134,098)	16.7%
Sub-total Revenues:	(938,681)	(804,583)	(134,098)	16.7%
Compensation	665,094	616,471	48,623	7.9%
Sub-total Expenses:	665,094	616,471	48,623	7.9%
Civilian				
Compensation	507,824	574,210	(66,386)	(11.6%)
Sub-total Expenses:	507,824	574,210	(66,386)	(11.6%)
Police Service Board				
Compensation	100,306		100,306	
Professional Development and Assoc. Fees	4,570	1,142	3,428	300.2%
Office and Administration	5,332	10,295	(4,963)	(48.2%)
Public Relations, Promotions and Events	859	824	35	4.2%
Professional Fees	51,500	50,000	1,500	3.0%
Sub-total Expenses:	162,567	62,261	100,306	161.1%



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Communications				
Compensation	1,266,527	1,347,446	(80,919)	(6.0%)
Office and Administration	120	105	15	14.3%
Maintenance and Repairs	1,393	1,352	41	3.0%
Sub-total Expenses:	1,268,040	1,348,903	(80,863)	(6.0%)
Police Phone System				
Principal Re-payments	21,045	20,202	843	4.2%
Interest Expense	1,834	2,677	(843)	(31.5%)
Sub-total Expenses:	22,879	22,879		
Total Tax Levy Operations	34,884,885	33,339,688	1,545,197	4.6%